

ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Ministry of Trade and Industry (MTI) HQ. Its main functions are:

- (a) to formulate policies to promote economic growth and create good jobs, improve the competitiveness of the domestic economy, enhance productivity, support innovation, enterprise and R&D, grow tourism, facilitate the provision of economic resources and foster competition;
- (b) to formulate policies and positions to further Singapore's interests at international and regional economic co-operation and trade forums as well as bilateral engagements;
- (c) to formulate strategies for internationalisation;
- (d) to undertake economic planning, regular monitoring and analysis of the economy; and
- (e) to provide support services to departments and statutory boards of MTI.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011	
VA	ADMINISTRATION PROGRAMME						
	TOTAL EXPENDITURE	\$304,092,298	\$1,318,705,800	\$347,516,000	\$501,303,600	\$153,787,600	44.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$75,033,083	\$86,925,500	\$86,130,300	\$88,340,200	\$2,209,900	2.6%
	<i>RUNNING COSTS</i>	<i>\$61,629,227</i>	<i>\$75,731,600</i>	<i>\$72,436,000</i>	<i>\$72,263,300</i>	<i>-\$172,700</i>	<i>-0.2%</i>
	Expenditure on Manpower	\$44,848,801	\$49,836,500	\$47,203,700	\$48,538,600	\$1,334,900	2.8%
1200	Political Appointments	4,356,354	3,000,000	2,911,200	2,378,000	-533,200	-18.3
1500	Permanent Staff	40,392,888	46,728,400	44,165,700	45,959,700	1,794,000	4.1
1600	Temporary, Daily-Rated & Other Staff	99,560	108,100	126,800	200,900	74,100	58.4
	Other Operating Expenditure	\$16,780,426	\$25,895,100	\$25,232,300	\$23,724,700	-\$1,507,600	-6.0%
2100	Consumption of Products & Services	8,853,276	13,863,000	12,760,900	13,101,400	340,500	2.7
2300	Manpower Development	1,443,420	1,408,000	1,974,400	3,116,600	1,142,200	57.9
2400	International & Public Relations, Public Communications	6,018,079	10,483,100	9,726,900	7,254,300	-2,472,600	-25.4
2700	Asset Acquisition	464,441	141,000	770,100	252,400	-517,700	-67.2
2800	Miscellaneous	1,210	0	0	0	0	0.0
	TRANSFERS	\$13,403,856	\$11,193,900	\$13,694,300	\$16,076,900	\$2,382,600	17.4%
3600	Transfers to Institutions & Organisations	7,272,885	5,415,700	6,692,900	7,526,500	833,600	12.5
3800	International Organisations & Overseas Development Assistance	6,130,971	5,778,200	7,001,400	8,550,400	1,549,000	22.1

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011	
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$229,059,215	\$1,231,780,300	\$261,385,700	\$412,963,400	\$151,577,700	58.0%
5100	Government Development	224,226,092	209,543,100	238,885,300	386,244,700	147,359,400	61.7
5200	Grants & Capital Injections to Organisations	4,833,124	1,022,237,200	22,500,400	26,718,700	4,218,300	18.7
	OTHER DEVELOPMENT FUND OUTLAYS	\$529,479,880	\$2,777,431,200	\$915,281,800	\$954,725,700	\$39,443,900	4.3%
5500	Land-Related Expenditure	529,479,880	943,647,200	905,281,800	934,725,700	29,443,900	3.3
5600	Loans	0	1,833,784,000	10,000,000	20,000,000	10,000,000	100.0

Manpower

Category	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012
Political Appointments	3	3	4	4
Permanent Staff	218	228	370	370
TOTAL	221	231	374	374

STATISTICS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Department of Statistics. DOS's mission is to provide reliable, relevant and timely statistics to support Singapore's social and economic development. The main functions are:

- (a) to collect, compile and disseminate a wide range of economic, business, household and population data;
- (b) to develop and maintain statistical databases on households, establishments and statistical time series;
- (c) to analyse and monitor economic and social trends of the economy and population;
- (d) to provide advice on statistical subject matters to public agencies and the public; and
- (e) to develop and promote the observation of approved national statistical standards by public agencies.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011	
VB	STATISTICS PROGRAMME						
	TOTAL EXPENDITURE	\$53,007,607	\$49,289,900	\$49,991,600	\$58,364,300	\$8,372,700	16.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$49,065,207	\$48,521,000	\$49,267,100	\$57,235,100	\$7,968,000	16.2%
	<i>RUNNING COSTS</i>	<i>\$49,063,314</i>	<i>\$48,518,700</i>	<i>\$49,265,200</i>	<i>\$57,232,800</i>	<i>\$7,967,600</i>	<i>16.2%</i>
	Expenditure on Manpower	\$31,784,162	\$31,292,300	\$31,424,500	\$36,055,000	\$4,630,500	14.7%
1500	Permanent Staff	29,815,070	31,180,300	31,340,700	36,055,000	4,714,300	15.0
1600	Temporary, Daily-Rated & Other Staff	1,969,093	112,000	83,800	0	-83,800	-100.0
	Other Operating Expenditure	\$17,279,152	\$17,226,400	\$17,840,700	\$21,177,800	\$3,337,100	18.7%
2100	Consumption of Products & Services	15,630,934	15,908,500	16,580,800	19,722,400	3,141,600	18.9
2300	Manpower Development	882,927	936,500	973,200	996,000	22,800	2.3
2400	International & Public Relations, Public Communications	152,977	153,400	144,800	145,200	400	0.3
2700	Asset Acquisition	612,313	228,000	141,900	314,200	172,300	121.4
	<i>TRANSFERS</i>	<i>\$1,892</i>	<i>\$2,300</i>	<i>\$1,900</i>	<i>\$2,300</i>	<i>\$400</i>	<i>21.1%</i>
3800	International Organisations & Overseas Development Assistance	1,892	2,300	1,900	2,300	400	21.1
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$3,942,400	\$768,900	\$724,500	\$1,129,200	\$404,700	55.9%
5100	Government Development	3,942,400	768,900	724,500	1,129,200	404,700	55.9

Manpower

Category	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012
Permanent Staff	324	357	357	366
Temporary, Daily-Rated & Other Staff	38	0	0	0
TOTAL	362	357	357	366

ECONOMIC DEVELOPMENT BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Economic Development Board (EDB). EDB's main functions are:

- (a) Plan and execute economic strategies to enhance Singapore's position as a global hub for business, innovation and talent;
- (b) Serve as the one-stop agency that facilitates and supports local and foreign investors in both the manufacturing and services sectors as they seek value-creating operations, higher sustainable returns and new business opportunities; and
- (c) Expand and extend existing industry clusters, as well as explore new growth areas to create good jobs and enhance Singapore's future competitiveness.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011	
VE	ECONOMIC DEVELOPMENT BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$629,014,242	\$467,824,300	\$645,762,700	\$547,495,300	-\$98,267,400	-15.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$138,636,590	\$146,175,300	\$150,696,300	\$143,400,600	-\$7,295,700	-4.8%
	<i>RUNNING COSTS</i>	<i>\$138,636,590</i>	<i>\$146,175,300</i>	<i>\$150,696,300</i>	<i>\$143,400,600</i>	<i>-\$7,295,700</i>	<i>-4.8%</i>
	Grants, Subventions & Capital Injections to Organisations	\$138,636,590	\$146,175,300	\$150,696,300	\$143,400,600	-\$7,295,700	-4.8%
3100	Grants, Subventions & Capital Injections to Statutory Boards	138,636,590	146,175,300	150,696,300	143,400,600	-7,295,700	-4.8
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$490,377,652	\$321,649,000	\$495,066,400	\$404,094,700	-\$90,971,700	-18.4%
5200	Grants & Capital Injections to Organisations	490,377,652	321,649,000	495,066,400	404,094,700	-90,971,700	-18.4
	OTHER DEVELOPMENT FUND OUTLAYS	\$303,063,999	\$1,226,000,000	\$193,000,000	\$973,000,000	\$780,000,000	404.1%
5600	Loans	303,063,999	1,226,000,000	193,000,000	973,000,000	780,000,000	404.1

Manpower

Category	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012
Others	543	544	544	612
TOTAL	543	544	544	612

SPRING SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under SPRING Singapore (SPRING), whose mission is to help Singapore enterprises grow and to build trust in Singapore products and services.

As the **enterprise development agency**, SPRING seeks to:

- (a) Strengthen the environment for enterprise development - SPRING provides key business support services and broad-based capability upgrading for startups and SMEs, and advocates improvements to business regulations. It also seeks to improve the SME financing environment and increase entrepreneurial activities in Singapore.
- (b) Develop competitive clusters - SPRING works with other government agencies and industry partners in selected sectors to develop globally competitive clusters. It focuses on developing industry-wide infrastructure and capabilities, creating market opportunities, and strengthening industry associations' leadership and their industry development efforts.
- (c) Seed & nurture innovative startups - SPRING provides tailored support, including incubation and financing, to innovative startups. It also partners educators to provide budding entrepreneurs the support they need to bring their business ideas into reality.
- (d) Support high growth enterprises - SPRING aims to grow SMEs with strong growth potential to compete successfully in the global arena. It encourages growing SMEs to upgrade or develop new capabilities in areas such as intellectual property management, technology innovation, design, and human resource management.

As the **national standards and accreditation body**, SPRING seeks to:

- (a) Enhance standards & conformance infrastructure - SPRING raises awareness of the importance of standards and conformance, and encourages industry-wide adoption of standards and conformance programmes to help companies improve their competitiveness.
- (b) Raise quality & standards adoption - SPRING develops and promotes an internationally-recognised standards and quality assurance infrastructure, towards building trust in Singapore enterprises, products and services.
- (c) Strengthen international positioning for market access - SPRING participates in mutual recognition agreements, international and regional standards and conformance fora to promote trust and acceptance of Singapore's products and services in the global market.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011
VG	SPRING SINGAPORE PROGRAMME					
	TOTAL EXPENDITURE	\$331,431,740	\$276,358,200	\$271,734,700	\$207,594,000	-\$64,140,700 -23.6%
	Main Estimates					
	OPERATING EXPENDITURE	\$56,574,001	\$60,864,700	\$66,502,300	\$68,873,400	\$2,371,100 3.6%
	<i>RUNNING COSTS</i>	<i>\$56,574,001</i>	<i>\$60,864,700</i>	<i>\$66,502,300</i>	<i>\$68,873,400</i>	<i>\$2,371,100</i> <i>3.6%</i>
	Grants, Subventions & Capital Injections to Organisations	\$56,574,001	\$60,864,700	\$66,502,300	\$68,873,400	\$2,371,100 3.6%
3100	Grants, Subventions & Capital Injections to Statutory Boards	56,574,001	60,864,700	66,502,300	68,873,400	2,371,100 3.6
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$274,857,739	\$215,493,500	\$205,232,400	\$138,720,600	-\$66,511,800 -32.4%
5200	Grants & Capital Injections to Organisations	274,857,739	215,493,500	205,232,400	138,720,600	-66,511,800 -32.4
	OTHER DEVELOPMENT FUND OUTLAYS	\$1,174,368,993	\$385,000,000	\$806,997,300	\$800,000,000	-\$6,997,300 -0.9%
5600	Loans	1,174,368,993	385,000,000	806,997,300	800,000,000	-6,997,300 -0.9

Manpower

Category	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012
Others	290	352	352	352
TOTAL	290	352	352	352

AGENCY FOR SCIENCE, TECHNOLOGY AND RESEARCH PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Agency for Science, Technology and Research (A*STAR). A*STAR's mission is to foster world-class scientific research and talent for a vibrant knowledge-based Singapore. A*STAR supports Singapore's key economic clusters by providing intellectual, human and industrial capital to its partners in both the private and public sectors. A*STAR's strategic thrusts are as follows:

- (a) **Human Capital** – Train and develop talent in the areas of science and technology (S&T) and promote S&T to increase public awareness and understanding of the importance of S&T in Singapore.
- (b) **Intellectual Capital** – Enhance and strengthen research, innovation and enterprise for Singapore. A*STAR directs and undertakes research and development in the areas of S&T through its Research Institutes, to build a strong intellectual base for innovations and new technologies to emerge.
- (c) **Industrial Capital** – Promote the commercial application of S&T in Singapore through engagement and collaboration with industry, R&D investment promotion and active commercialisation of the intellectual property.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011	
VH	AGENCY FOR SCIENCE, TECHNOLOGY AND RESEARCH PROGRAMME						
	TOTAL EXPENDITURE	\$1,300,941,396	\$417,715,400	\$1,312,249,000	\$1,320,829,000	\$8,580,000	0.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$39,882,324	\$36,255,800	\$36,862,000	\$37,921,000	\$1,059,000	2.9%
	<i>RUNNING COSTS</i>	<i>\$39,882,324</i>	<i>\$36,255,800</i>	<i>\$36,862,000</i>	<i>\$37,921,000</i>	<i>\$1,059,000</i>	<i>2.9%</i>
	Grants, Subventions & Capital Injections to Organisations	\$39,882,324	\$36,255,800	\$36,862,000	\$37,921,000	\$1,059,000	2.9%
3100	Grants, Subventions & Capital Injections to Statutory Boards	39,882,324	36,255,800	36,862,000	37,921,000	1,059,000	2.9
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$1,261,059,072	\$381,459,600	\$1,275,387,000	\$1,282,908,000	\$7,521,000	0.6%
5200	Grants & Capital Injections to Organisations	1,261,059,072	381,459,600	1,275,387,000	1,282,908,000	7,521,000	0.6

Manpower

Category	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012
Others	167	185	185	185
TOTAL	167	185	185	185

SENTOSA DEVELOPMENT CORPORATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Sentosa Development Corporation (SDC). SDC is the place manager of Sentosa island, and works with various stakeholders in overseeing property investments, attractions development, operation of the various leisure offerings and management of the residential precinct on the island. SDC also manages the Southern Islands, and owns Mount Faber Leisure Group, which runs Singapore's only cable car service.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011	
VJ	SENTOSA DEVELOPMENT CORPORATION PROGRAMME						
	TOTAL EXPENDITURE	\$135,430	\$0	\$0	\$8,847,500	\$8,847,500	n.a.
	Main Estimates						
	OPERATING EXPENDITURE	\$0	\$0	\$0	\$12,500	\$12,500	n.a.
	<i>RUNNING COSTS</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$12,500</i>	<i>\$12,500</i>	<i>n.a.</i>
	Grants, Subventions & Capital Injections to Organisations	\$0	\$0	\$0	\$12,500	\$12,500	n.a.
3100	Grants, Subventions & Capital Injections to Statutory Boards	0	0	0	12,500	12,500	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$135,430	\$0	\$0	\$8,835,000	\$8,835,000	n.a.
5200	Grants & Capital Injections to Organisations	135,430	0	0	8,835,000	8,835,000	n.a.

INTERNATIONAL ENTERPRISE SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under International Enterprise (IE) Singapore whose mission is to promote overseas growth of Singapore-based enterprises and international trade. Its main roles are in:

- (a) Internationalisation - IE Singapore focuses on growing the pool of Singapore enterprises that can internationalise and anchor their core capabilities in Singapore. In addition, it serves the broad-based internationalisation needs of Singapore companies at large; and
- (b) International Trade - IE Singapore promotes the development of Singapore's international trade, including domestic export and re-export of goods. IE also promotes offshore trading and aims to develop Singapore as a leading international trading hub by attracting global traders to be based here.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011	
VK	INTERNATIONAL ENTERPRISE SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	\$129,828,559	\$104,658,800	\$141,625,100	\$146,361,500	\$4,736,400	3.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$90,106,820	\$74,731,100	\$89,124,300	\$91,245,500	\$2,121,200	2.4%
	<i>RUNNING COSTS</i>	<i>\$90,106,820</i>	<i>\$74,731,100</i>	<i>\$89,124,300</i>	<i>\$91,245,500</i>	<i>\$2,121,200</i>	<i>2.4%</i>
	Grants, Subventions & Capital Injections to Organisations	\$90,106,820	\$74,731,100	\$89,124,300	\$91,245,500	\$2,121,200	2.4%
3100	Grants, Subventions & Capital Injections to Statutory Boards	90,106,820	74,731,100	89,124,300	91,245,500	2,121,200	2.4
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$39,721,740	\$29,927,700	\$52,500,800	\$55,116,000	\$2,615,200	5.0%
5200	Grants & Capital Injections to Organisations	39,721,740	29,927,700	52,500,800	55,116,000	2,615,200	5.0

Manpower

Category	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012
Others	497	499	499	499
TOTAL	497	499	499	499

JURONG TOWN CORPORATION PROGRAMME

PROGRAMME DESCRIPTION

The funding under this programme is for JTC Corporation to develop strategic, innovative and critical industrial infrastructure/facilities/resources to sustain and support the growth of economic activities; so as to ensure that Singapore remains a globally competitive investment and business location.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011
VL	JURONG TOWN CORPORATION PROGRAMME					
	TOTAL EXPENDITURE	\$23,220,329	\$14,992,000	\$21,609,300	\$4,672,300	-\$16,937,000 -78.4%
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$23,220,329	\$14,992,000	\$21,609,300	\$4,672,300	-\$16,937,000 -78.4%
5200	Grants & Capital Injections to Organisations	23,220,329	14,992,000	21,609,300	4,672,300	-16,937,000 -78.4

SINGAPORE TOURISM BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore Tourism Board (STB). The funding provided under this programme is for STB to promote and develop the tourism industry with the aim of building it into a key economic driver for Singapore. Its main roles are to:

- (a) Develop strategies for the long term development and growth of the tourism sector;
- (b) Market Singapore as a multi-faceted quality destination for business, leisure, healthcare and education;
- (c) Support, incentivise and catalyse the private sector to take the lead in investing for sector growth; and
- (d) Review and update the tourism regulatory framework to ensure its relevance in the current business environment.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011	
VN	SINGAPORE TOURISM BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$565,859,553	\$459,468,600	\$525,141,600	\$306,024,100	-\$219,117,500	-41.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$220,415,126	\$181,462,000	\$181,574,500	\$179,716,500	-\$1,858,000	-1.0%
	<i>RUNNING COSTS</i>	<i>\$220,415,126</i>	<i>\$181,462,000</i>	<i>\$181,574,500</i>	<i>\$179,716,500</i>	<i>-\$1,858,000</i>	<i>-1.0%</i>
	Grants, Subventions & Capital Injections to Organisations	\$220,415,126	\$181,462,000	\$181,574,500	\$179,716,500	-\$1,858,000	-1.0%
3100	Grants, Subventions & Capital Injections to Statutory Boards	220,415,126	181,462,000	181,574,500	179,716,500	-1,858,000	-1.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$345,444,427	\$278,006,600	\$343,567,100	\$126,307,600	-\$217,259,500	-63.2%
5100	Government Development	14,043,409	46,552,000	40,701,800	7,660,000	-33,041,800	-81.2
5200	Grants & Capital Injections to Organisations	331,401,018	231,454,600	302,865,300	118,647,600	-184,217,700	-60.8
	OTHER DEVELOPMENT FUND OUTLAYS	\$83,469,799	\$16,570,600	\$22,816,200	\$14,315,800	-\$8,500,400	-37.3%
5500	Land-Related Expenditure	83,469,799	16,570,600	22,816,200	14,315,800	-8,500,400	-37.3

Manpower

Category	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012
Others	524	610	610	610
TOTAL	524	610	610	610

COMPETITION COMMISSION OF SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Competition Commission of Singapore (CCS). The funding provided under this programme is for CCS to administer and enforce the Competition Act 2004 (Cap 50B). The main functions and duties of CCS are to:

- (a) maintain and enhance efficient market conduct and promote overall productivity, innovation and competitiveness of markets in Singapore;
- (b) eliminate or control practices having adverse effect on competition in Singapore;
- (c) promote and sustain competition in markets in Singapore;
- (d) promote a strong competitive culture and environment throughout the economy in Singapore;
- (e) act internationally as the national body representative of Singapore in respect of competition matters; and
- (f) advise the Government or other public authority on national needs and policies in respect of competition matters generally.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011	
VP	COMPETITION COMMISSION OF SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	\$12,078,306	\$13,190,700	\$14,060,700	\$14,392,200	\$331,500	2.4%
	Main Estimates						
	OPERATING EXPENDITURE	\$12,078,306	\$13,190,700	\$14,060,700	\$14,392,200	\$331,500	2.4%
	<i>RUNNING COSTS</i>	<i>\$12,078,306</i>	<i>\$13,190,700</i>	<i>\$14,060,700</i>	<i>\$14,392,200</i>	<i>\$331,500</i>	<i>2.4%</i>
	Grants, Subventions & Capital Injections to Organisations	\$12,078,306	\$13,190,700	\$14,060,700	\$14,392,200	\$331,500	2.4%
3100	Grants, Subventions & Capital Injections to Statutory Boards	12,078,306	13,190,700	14,060,700	14,392,200	331,500	2.4

Manpower

Category	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012
Others	60	63	63	63
TOTAL	60	63	63	63

ENERGY MARKET AUTHORITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Energy Market Authority (EMA) whose mission is to create an energy sector that contributes to sustained growth for the benefit of all Singaporeans. The main functions of EMA are to:

- (a) Ensure a secure and reliable energy supply;
- (b) Promote a competitive energy market; and
- (c) Develop a dynamic energy sector in Singapore.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2010	Estimated FY2011	Revised FY2011	Estimated FY2012	Change over FY2011
VQ	ENERGY MARKET AUTHORITY PROGRAMME					
	TOTAL EXPENDITURE	\$7,130,552	\$16,818,200	\$28,067,000	\$199,071,800	\$171,004,800 609.3%
	Main Estimates					
	OPERATING EXPENDITURE	\$1,834,469	\$7,000,000	\$12,111,200	\$190,583,700	\$178,472,500 n.a.
	<i>RUNNING COSTS</i>	<i>\$1,834,469</i>	<i>\$7,000,000</i>	<i>\$12,111,200</i>	<i>\$190,583,700</i>	<i>\$178,472,500 n.a.</i>
	Grants, Subventions & Capital Injections to Organisations	\$1,834,469	\$7,000,000	\$12,111,200	\$190,583,700	\$178,472,500 n.a.
3100	Grants, Subventions & Capital Injections to Statutory Boards	1,834,469	7,000,000	12,111,200	190,583,700	178,472,500 n.a.
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$5,296,084	\$9,818,200	\$15,955,800	\$8,488,100	-\$7,467,700 -46.8%
5200	Grants & Capital Injections to Organisations	5,296,084	9,818,200	15,955,800	8,488,100	-7,467,700 -46.8
	OTHER DEVELOPMENT FUND OUTLAYS	\$76,667,000	\$543,330,000	\$493,910,700	\$306,172,400	-\$187,738,300 -38.0%
5600	Loans	76,667,000	543,330,000	493,910,700	306,172,400	-187,738,300 -38.0